

**Meeting of the Audit and Risk Committee to be held on
13 November 2025 11.30am – 1.30pm on Campus**

Agenda

Part A – Opening business

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| 1. | Welcome, apologies, declarations of interest | Chair |
| 2. | Minutes of the meeting of the Chairs Committee meeting held on 11 September 2025 | Paper 1 (Chair) |
| | • Action & Decision Log | Paper 1a (Chair) |
| 3. | Matters Arising | Chair |

Part B – For decision

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| 4. | Audit and Risk Committee Annual Report | Paper 2 (Chair) |
| 5. | Credit and Student Support Funds Audit | Paper 3 (Principal) |
| 6. | External Audit Annual Report | Paper 4 (External Auditor) |
| 7. | Annual Accounts and Annual Report | Paper 5 (Principal) |
| 8. | Audit Letter of Representation | Paper 6 (External Auditor) |
| 9. | Internal Audit Report | Paper 7 (BDO) |
| 10. | Anti-Bribery Policy | Paper 8 (Dir of Ops) |
| 11. | Procurement Policy | Paper 9 (Dir of Ops) |
| 12. | Freedom of Information (Fol) Policy | Paper 10 (Principal) |
| 13. | Whistleblowing Policy | Paper 11 (Principal) |
| 14. | Environmental, Social and Governance (ESG) Policy | Paper 12 (Principal) |

Part C – For discussion

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| 15. | Monitoring of Audit Recommendations | Paper 13 (Dir of Ops) |
| 16. | Internal Audit (Wbg): Estates Management (inc. H&S) Review | Paper 14 (Internal Auditor) |
| 17. | Risk Register Update | Paper 15 (Principal) |

Part D – For information

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| 18. | Notifiable Items (inc Register of Gifts) | Verbal (Principal/Chair) |
| 19. | Financial Procedures Handbook | Paper 16 (Dir of Ops) |

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Part E – Closing business

19. Any other business

20. Date of next meeting: Thursday 19 February 2026, 11.30am – 1.30pm

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